

KPI | KRA | KFA Playbook

Quietly Driving Performance, One Role at a Time

How to Use This Playbook

This playbook helps business owners and senior leaders set clear performance expectations.

Each page provides role-specific KPI, KRA, and KFA suggestions that you can edit based on your business context.

Steps:

- 1. Go to your industry page.
- 2. Identify roles that match your team.
- 3. Customize KPIs and targets.
- 4. Print, share, or plug into your HR, ERP or manual review system.

Need a custom version? Drop a mail to hello@varadabiz.com

Retail Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Shop	Store	Increase	No. of	200+	Daily	Branch
Manager	Operations	daily	walk-			Head
		footfall	ins/day			
Floor	Display &	Ensure	% of aisle	100%	Daily	Shop
Executive	Cleanliness	aisle	compliance			Manager
		readiness				
Customer	Customer	Reduce	Customer	<=	Monthly	Shop
Service	Satisfaction	complaints	complaint	3/month		Manager
Lead			count			
Inventory	Stock	Avoid	No. of	<=	Weekly	Inventory
Assistant	Replenishment	stockouts	stockouts	1/week		Manager
Cashier	Billing	Minimize	No. of	0	Daily	Accounts
Supervisor	Accuracy	billing	errors			Head
		errors				

Manufacturing Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Production	Production	Increase	Uptime %	>= 95%	Monthly	Plant Head
Manager	Efficiency	machine				
		uptime				
Quality	Product	Reduce	Defect	<= 1%	Weekly	QA
Controller	Quality	defects	Rate			Manager
Storekeeper	Raw	Avoid stock	Mismatch	0	Weekly	Purchase
	Material	mismatch	Incidents			Head
	Control					
Maintenance	Equipment	Reduce	Breakdown	<=	Monthly	Engineering
Lead	Uptime	breakdowns	Frequency	2/month		Head
Dispatch	Timely	Improve	% on-time	98%	Monthly	Logistics
Supervisor	Delivery	dispatch	delivery			Head
		timing				

Healthcare Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Medical	Staff	Ensure	Duty Roster	100%	Weekly	Hospital
Admin	Coordination	duty	Compliance			Manager
		coverage				
Public	Patient	Improve	Avg.	>= 4.5/5	Monthly	Admin
Relations	Relations	feedback	Feedback			Head
Officer		score	Score			
(PRO)						
Billing	Accurate	Reduce	No. of	<=	Monthly	Finance
Staff	Billing	billing	billing	2/month		Officer
		complaints	complaints			
Reception	Front Office	Reduce	Avg. patient	< 10	Daily	Operations
Manager	Service	wait time	wait time	mins		Head
Lab	Sample	Minimize	Sample	<= 2%	Weekly	Lab Head
Technician	Accuracy	retests	rejection			
			rate			

Sales & After-Sales Service Networks Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Service	Customer	Improve	FTF Rate	>= 85%	Monthly	GM Service
Manager	Service	first-time				
		fix rate				
Sales	Sales	Ensure	% follow-	100%	Weekly	Sales Head
Coordinator	Process	lead	up			
		follow-up	completed			
Technical	Support	Resolve	Avg.	<= 24 hrs	Daily	Support
Support	Quality	escalations	resolution			Head
Lead		quickly	time			
Inventory &	Parts	Reduce	% fill rate	>= 98%	Monthly	Warehouse
Parts	Availability	stockouts				Head
Controller						
CRM	Customer	Increase	Repeat	>= 40%	Quarterly	CRM
Executive	Retention	repeat	customer			Manager
		visits	rate			

FMCG Distribution Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Sales	Territory	Increase	Monthly	Rs.50L+	Monthly	Sales Head
Supervisor	Performance	sales	Sales			
		volume	Volume			
Warehouse	Order	Ensure	Pick	99%	Daily	Warehouse
Picker	Accuracy	accurate	accuracy			Lead
		picking	%			
Billing	Invoice	Reduce	Error	0	Daily	Accounts
Assistant	Quality	billing	count			Manager
		errors				
Delivery In-	Timely	Improve	% on-	>= 95%	Daily	Logistics
Charge	Dispatch	delivery	time			Head
		punctuality	dispatch			
Route	Efficiency	Optimize	Cost/km	<	Weekly	Distribution
Planner		delivery		Rs.5/km		Head
		cost				

Hospitality Roles

Role	KFA	KRA	KPI	Targe	Timelin	Owner
				t	е	
Marketing	Online	Boost	New	20+	Monthly	GM
Manager	Presence	reviews &	reviews/mont			
		visibility	h			
Guest	Service	Improve	Guest rating	>=	Monthly	GM
Experience	Excellence	guest		4.7/5		
Manager		rating				
Housekeepin	Room	Ensure	% timely	100%	Daily	Operation
g Supervisor	Cleanliness	room	clean-ups			s Manager
		readines				
		S				
Service	Food	Speed up	Avg. service	< 15	Daily	F&B
Captain	Service	service	time	mins		Manager
Inventory	Stock	Prevent	Food wastage	< 2%	Monthly	Purchase
Controller	Managemen	wastage	%			Head
	t					

Logistics & Transport Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Operations	Fleet Efficiency	Increase	Cost/delivery	<	Monthly	MD
Head		route		Rs.80		
		efficiency				
Fleet	Vehicle	Minimize	Idle vehicle	<= 10	Weekly	Logistics
Coordinator	Readiness	idle time	hours	hrs		Head
Booking	Booking	Ensure	Booking	0	Daily	Booking
Assistant	Accuracy	data	error count			Manager
		accuracy				
Route	Delivery	Reduce	Avg. delivery	<= 2	Weekly	Planning
Optimizer	Planning	delivery	time	hrs		Lead
		time				
Client	Customer	Resolve	Resolution	<= 12	Daily	Support
Support	Communication	tickets	TAT	hrs		Head
Agent						

Construction / Contracting Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Site	Execution	Reduce	Rework %	<= 2%	Weekly	Project
Supervisor	Control	rework				Manager
Project	Billing	Timely	% on-time	100%	Monthly	Accounts
Billing	Accuracy	submission	billing			Head
Officer						
Purchase	Procurement	Timely	Lead time	<= 3	Weekly	Purchase
Officer	Efficiency	material	(days)			Head
		procurement				
Safety In-	Worker	Reduce	Safety	0	Monthly	Safety
Charge	Safety	incidents	incidents			Head
Store	Material	Avoid	Pilferage	0	Monthly	Store
Assistant	Handling	pilferage	cases			Manager

IT & Support Services Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Service	Client	Meet SLA	% SLA	100%	Monthly	Delivery
Delivery	Delivery	targets	compliance			Manager
Executive						
System	IT Infra	Maintain	Uptime %	>= 99%	Monthly	IT
Admin	Health	uptime				Manager
Network	Connectivity	Resolve	Avg. TTR	<= 1 hr	Weekly	Infra
Support		issues				Head
		quickly				
Helpdesk	Issue	Minimize	# open	<= 5	Daily	Support
Coordinator	Management	open	tickets			Lead
		tickets				
Asset	IT Asset	Track	% asset	100%	Quarterly	IT Head
Manager	Control	usage	tagged			

Shared Services & BPO/KPO Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
Team	Team	Meet	Daily	500+	Daily	Process
Lead	Output	processing	transactions			Head
		targets				
Process	Training	Ensure	Escalation	0%	Monthly	Training
Trainer	Quality	zero	%			Lead
		escalations				
Quality	QA Score	Improve	QA score	>= 95%	Weekly	Quality
Analyst		accuracy				Lead
Service	Client	Resolve	Avg. TAT	<= 2 hrs	Daily	Desk
Desk	Tickets	within SLA				Manager
Agent						
MIS	Reporting	Timely	% timely	100%	Daily	MIS Lead
Executive	Accuracy	submission	reports			

General Roles

Role	KFA	KRA	KPI	Target	Timeline	Owner
General	Business	Meet	% targets	100%	Monthly	MD
Manager	Control	monthly	achieved			
		targets				
Accounts	Finance	Ensure	% on-time	100%	Monthly	Finance
Manager	Control	timely	bills			Head
		payments				
Sales	Lead	Convert	Conversio	>= 30%	Monthly	Sales
Executive	Conversion	inquiries	n Rate			Manager
Customer	Client	Increase	Avg.	>=	Monthly	CRM Head
Relations	Handling	satisfactio	feedback	4.5/5		
Manager		n	score			
Marketing	Campaign	Execute on	% on-time	100%	Monthly	Marketing
Assistant	Execution	time	campaigns			Lead
HR Assistant	Recruitmen	Timely	Avg. days	<= 10	Monthly	HR
	t	closure	to hire			Manager
Office	Facility	Reduce	Incident	<= 1	Weekly	Admin
Administrato	Support	downtime	resolution	day		Head
r			time			
Receptionist	Visitor	Reduce	Avg. wait	< 5	Daily	Admin
	Handling	wait time	time	mins		Manager
Delivery Staff	Timely	On-time	% on-time	100%	Daily	Logistics
/ Driver	Delivery	delivery				In-Charge
Procurement	Order	Timely PO	Avg. PO	<= 2	Weekly	Procurem
Assistant	Placement	issuance	time	days		ent Head

BONUS – AI PROMPTS TO CUSTOMIZE TEMPLATES

Want to create your own version? Use these.

Just copy and paste into GPT, Gemini, or any AI assistant and fill in the blanks based on your business.

Prompt: For Founders / Business Owners "Create 5 KPIs for me as a founder of a (industry type) business with employees, focused on (strategic goal, e.g., growth, profitability expansion)."
Prompt: For CEO / VP / GM "Design KPI/KRA/KFA for a CEO/General Manager of a company handling crore in annual turnover, responsible for (e.g., revenue growth, leadership, cross-functional alignment)."
Prompt: For Department / Operations Managers "Generate role-specific KPIs and KRAs for a Manager in the department of aemployee firm, focusing on (e.g., cost control, quality, delivery)."
Prompt: For Team Leads / Supervisors "List 3 KRAs and related KPIs for a Team Lead managing (team size) people in a (process/team), responsible for (e.g., service output training, coordination)."
Prompt: For Associates / Executives "Give sample KPI/KRA/KFA for an (job title) working in department, reporting to (manager role), with a focus on (e.g., accuracy, timeliness, productivity)."
Need help building role-specific KPIs?

Book a free Discovery Session at varadabiz.com